

# HUMAN RESOURCE MANAGEMENT

The Human Resources Management major courses are designed as fundamental preparation for positions in human resource management, industrial relations, or general management. A Human Resources Management major would also be valuable to students who are not contemplating a career in human resources, as these courses provide knowledge and skills for selecting, developing, motivating, retaining, evaluating, and directing employees - skills needed by managers in any technical or business domain.

In addition to major requirements, students must complete the BBA Degree Requirements ([https://catalog.umd.umich.edu/undergraduate/college-business/#BBA\\_Degree](https://catalog.umd.umich.edu/undergraduate/college-business/#BBA_Degree)).

## Bachelor of Business Administration (BBA) Degree Requirements

### Dearborn Discovery Core (General Education)

All students must satisfy the University's Dearborn Discovery Core requirements ([https://catalog.umd.umich.edu/undergraduate/gen\\_ed\\_ddc/](https://catalog.umd.umich.edu/undergraduate/gen_ed_ddc/)), in addition to the requirements for the major.

### BBA Foundation Requirements

Code	Title	Credit Hours
<b>Minimum grade of C is required for each of the ten foundation courses.</b>		
BA 101	Business in Action - Detroit Edition <sup>1</sup>	3
BA 102	Brains, Bots, and Business <sup>2</sup>	3
ACC 298	Financial Accounting	3
ACC 299	Managerial Accounting	3
COMP 105	Writing & Rhetoric I	3
COMP 280	Business Writing & Rhetoric	3
ECON 201	Prin: Macroeconomics	3
ECON 202	Prin: Microeconomics	3
MATH 104	College Algebra	4
or MATH 1040	College Algebra with Studio	
or MATH 105	Pre-Calculus	
or MATH 101	Trigonometry for Calculus	
DS 301	Introductory Business Statistics using Excel	3
<b>Total Credit Hours</b>		<b>31</b>

<sup>1</sup> BA 101 is not required for Fall 2026, Winter 2027 and Summer 2027 transfer students. BA 100 will substitute for BA 101.

<sup>2</sup> BA 102 is not required for Fall 2026, Winter 2027 and Summer 2027 transfer students. ISM 120 will substitute for BA 102.

### Critical Thinking Requirement

Code	Title	Credit Hours
PHIL 233	Critical Thinking	3
<b>Total Credit Hours</b>		<b>3</b>

## Business Administration Core Requirements

Code	Title	Credit Hours
BA 215	Career Planning and Development I <sup>1</sup>	1
BA 315	Career Planning and Development II <sup>2</sup>	1
BA 330	Managerial Communication	3
BA 400	Corporate Responsibility	3
BE 401	Managerial Economics	3
BPS 451	Strategic Management	3
DS 302	Advanced Business Statistics	3
FIN 401	Corporate Finance	3
Select one:		3-4
ISM 310	Info Systems in Management	3
ACC 380 & ACC 381	Accounting Information Systems and Accounting Info Sys Lab <sup>3</sup>	
LE 253	Business Law	3
MKT 352	Mktg Principles and Policies	3
OB 354	Behavior in Organizations	3
OM 300	Intro to Operations Management	3
<b>Total Credit Hours</b>		<b>35-36</b>

<sup>1</sup> BA 215 is not required for transfer students admitted Fall 2026, Winter 2027 and Summer 2027. BA 300 must be taken in place of BA 215 in the BBA Core.

<sup>2</sup> BA 315 is not required for transfer students admitted Fall 2026, Winter 2027 and Summer 2027. BA 320 must be taken in place of BA 315 in the BBA Core.

<sup>3</sup> ACC 380/ACC 381 is a requirement for students pursuing an Accounting major. Finance majors may elect either ISM 310 or ACC 380/381. All other majors must elect ISM 310.

## Major Requirements

Code	Title	Credit Hours
<b>Required</b>		
HRM 305	Human Resource Policy/Admin	3
HRM 406	Talent Sourcing & Acquisition	3
HRM 407	Compensation, Performance Management, and HR Analytics	3
HRM 408	Legal Issues in Human Resource	3
HRM 409	Talent & Leadership Develop	3
Select two courses from the following:		6
BI 350	Business Internship <sup>1</sup>	
DS 310	Machine Learning for Business	
ECON 321	Labor in the American Economy	
ECON 4021	Economics of the Labor Sector	
HRM 485	Seminar:Human Resource Mgmt	
HRM 495	Research:Human Rsrch Mgmt	
MKT 363	Digital Consumer Srch&Mktg	
OB 401	Management Skills Development	
OB 402	Organizational Change & Devlp	
OB 403	Negotiation and Conflict Mgt	
OB 404	International Dimensions of Organizational Behavior	

OB 485	Seminar:Organizational Behavr	
OB 495	Research:Organizational Behvr	
PSYC 3955	Diversity and the Workplace	
<b>Total Credit Hours</b>		<b>21</b>

<sup>1</sup> HRM majors may be eligible to apply internship credit (BI 350 or 450) towards a HRM elective course. These internships must be approved in advance by the discipline faculty and department chairperson. Please see an advisor for specific details.

## Human Resource Management Minor

Code	Title	Credit Hours
HRM 305	Human Resource Policy/Admin	3
OB 354	Behavior in Organizations	3
Choose two courses from:		9
HRM 406	Talent Sourcing & Acquisition	
HRM 407	Compensation & Performance Mgt	
HRM 408	Legal Issues in Human Resource (Plus one course from the following:)	
HRM 409	Talent & Leadership Develop	
Choose one course from:		
HRM 406	Talent Sourcing & Acquisition	
HRM 407	Compensation & Performance Mgt	
HRM 408	Legal Issues in Human Resource	
HRM 409	Talent & Leadership Develop	
OB 401	Management Skills Development	
OB 402	Organizational Change & Devlp	
OB 403	Negotiation and Conflict Mgt	
OB 404	International Dimensions of Organizational Behavior	
<b>Total Credit Hours</b>		<b>15</b>

## Learning Goals

The following Learning Goals have been developed by the faculty in the College of Business. These goals describe what we want all of our students to know and be able to accomplish upon graduation.

1. Students will be knowledgeable about the business disciplines.
2. Students will be effective communicators.
3. Students will be effective team members.
4. Students will be competent in the application of technology.
5. Students are able to understand and integrate knowledge across diverse disciplines, cultures, and context.
6. Students will demonstrate critical thinking skills to solve business problems.

### HRM 305 Human Resource Policy/Admin 3 Credit Hours

To examine personnel policy making and administration relative to the achievement of the objectives of the firm through the eyes of general management. Topics include: recruitment and selection, wage and salary administration training, evaluation, discipline and industrial relation activities. Cases are analyzed.

#### Restriction(s):

Cannot enroll if Class is Freshman or Sophomore

Can enroll if Level is Undergraduate

### HRM 406 Talent Sourcing & Acquisition 3 Credit Hours

The course examines how to design, administer, and evaluate talent sourcing and selection activities that support organizational strategies. The course is geared both toward those who are or will be (a) current HR managers who develop and administer staffing programs and (b) managers in other functional areas who want to improve their personal effectiveness in recruiting and selecting employees. Key topics to be covered include: staffing strategy and planning; job design and analysis; external and internal recruiting; employee testing and assessment methods; interviewing; measurement, validation, and decision-making issues in selection; laws and regulations affecting staffing and evaluation methods for staffing.

**Prerequisite(s):** HRM 405 or HRM 305

### HRM 407 Compensation, Performance Management, and HR Analytics 3 Credit Hours

This course examines how to (1) design, administer and evaluate compensation and performance appraisal programs that align with organizational strategies, and (2) conduct fundamental data analyses to answer pivotal human resource questions. Key topics to be covered within Compensation & Performance Management include: job analysis, methods for internal job evaluation, external labor markets and job pricing, performance appraisals, merit and incentive-based pay, individual and team-based pay, and employee benefits. Within the HR Analytics section, the focus will be on data collection, qualitative and quantitative data analysis, and effective data presentation. (YR).

**Prerequisite(s):** (HRM 405 or HRM 305) and OB 354

### HRM 408 Legal Issues in Human Resource 3 Credit Hours

The course examines employment law pertaining to human resource management including such areas as selection, compensation, performance appraisal, training, labor relations, and occupational safety and health.

**Prerequisite(s):** HRM 405 or HRM 305

### HRM 409 Talent & Leadership Develop 3 Credit Hours

Training and leadership development are key elements of the human resource function. This course will teach students how to design and evaluate formal training programs and employee development programs, and how to conduct performance improvement interventions. Topics include needs assessment, adult learning and learning transfer theories, program design, and evaluation. (YR)

**Prerequisite(s):** HRM 305

### HRM 485 Seminar:Human Resource Mgmt 1 to 3 Credit Hours

To provide students with an opportunity for intensive study in current selected areas related to the research activities and/or professional activities of faculty members. Permission of College of Business.

#### Restriction(s):

Can enroll if Class is Senior

Can enroll if College is Business

**HRM 495 Research:Human Rsrch Mgmt 1 to 3 Credit Hours**

To provide the advanced student with the opportunity to undertake a research project under the supervision of a faculty member. At least two weeks prior to registration in the term when such a course is to be elected, an interested student must submit to the dean of the school a written request for permission to elect a research course, on a form available in the school office. The request will include a description of the proposed research project. The dean will review the proposal with faculty members to ascertain availability of relevant faculty supervision and to establish appropriate credit.

**Restriction(s):**

Can enroll if Class is Senior

Can enroll if College is Business

\*An asterisk denotes that a course may be taken concurrently.

**Frequency of Offering**

The following abbreviations are used to denote the frequency of offering:

(F) fall term; (W) winter term; (S) summer term; (F, W) fall and winter terms; (YR) once a year; (AY) alternating years; (OC) offered occasionally